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## **MOUD in Corrections – Updates from Practice and Research**

**Chan Kemper, Esq.**  
**Senior Legislative Attorney**  
**Legislative Analysis and Public Policy Association**

Chan Kemper, Esq. is a senior legislative attorney for the Legislative Analysis and Public Policy Association (LAPPA). Funded through the Office of National Drug Control Policy, Executive Office of the President, LAPPA is a 501(c)(3) nonprofit organization whose mission is to conduct legal and legislative research and analysis and draft legislation on effective law and policy in the areas of public safety and health, substance use disorders, and the criminal justice system. Prior to joining LAPPA, Ms. Kemper was a legislative analyst for the Kentucky General Assembly where she worked with legislators, stakeholders, and staff to draft legislation to address a wide variety of issues including substance use disorders and the opioid crisis. Before working at the Kentucky legislature, Ms. Kemper clerked for the presiding judge of the Superior Court of the Virgin Islands. Ms. Kemper received her Juris Doctorate from the University of Cincinnati College of Law and her B.A. from Fisk University. She is a member of the Kentucky Bar Association.

**Kathleen Maurer, MD, MPH, MBA**  
**VitalCore Health Services**

Dr. Maurer is a physician boarded in internal medicine, occupational and environmental medicine, and addiction medicine. She has spent the past 11 years working in correctional health. She spent 10 years with the Connecticut Department of Correction as both Medical Director and Director of Addiction services where she helped to develop a system wide MOUD treatment program. She currently works as Regional Medical Director for VitalCore Health Strategies, a healthcare company providing medical, behavioral health including MOUD, and dental care to the inmate patients in the Vermont Department of Corrections.

**Daryl McGraw, MA, CAC, CCJP**  
**Founder**  
**Formerly Inc.**

Daryl holds state certifications as an Addictions Counselor, Recovery Support Specialist, and a Criminal Justice Professional. He holds a Bachelor's Degree in Human Services and a Master's Degree in Organizational Management and Leadership, both from Springfield College. Prior to entering the human service field, Mr. McGraw held several leadership positions in the hospitality field working for Fortune 500 companies

As the former Program Director for the Yale University Department of Psychiatry, he was contracted to serve as the Director of the Office of Recovery Community Affairs for the State of



**SAMHSA**  
Substance Abuse and Mental Health  
Services Administration



Connecticut Department of Mental Health and Addiction Services. Daryl has experience in the areas of policy development, contract management and project coordination, as well as collaborating with grassroots peer-advocacy agencies and the CT Department of Corrections. Mr. McGraw is a community organizer, activist and philanthropist. He serves on several boards involving re-entry and criminal justice reform in the state of Connecticut. He consults with law enforcement, universities, policy makers, behavioral health and addiction treatment facilities who are looking to expand their knowledge and expertise in the area of criminal justice reform. He is an integral part of leadership decisions for these agencies and organizations. As a leadership consultant, Mr. McGraw inspires cultural competency and challenges organizations to move away from the status quo.

**Shira Shavit, MD**

**Transitions Clinic, San Francisco, CA**

Shira Shavit is a Clinical Professor of Family and Community Medicine at the University of California in San Francisco and the Executive Director of the Transitions Clinic Network. For over a decade, Dr. Shavit has been redefining national best practices for the care for chronically-ill individuals and communities impacted by incarceration. Dr. Shavit also directs and sees patients in the Transitions Clinic program in San Francisco's and the Medical Discharge Planning clinic at San Quentin State Prison. In addition to providing clinical care to returning prisoners, Dr. Shavit has provided technical assistance to many counties and states to improve health outcomes, cut health care costs, and support healthy integration of individuals returning home from incarceration. She also worked as a consultant to reform healthcare systems in the California State prisons in collaboration with the Federal Receivership (2006-2011). She is a recipient of the Robert Wood Johnson Community Health Leader Award (2010). Dr. Shavit graduated from Washington University in St. Louis, completed her MD at Rush University in Chicago, and completed her residency training at the University of California, San Francisco. She is currently a CHCF Health Care Leadership Fellow.

### **Filling out the Table: Diversifying MOUD Implementation**

**Scott Allen**

**Chief (Retired)**

**East Bridgewater Police, Massachusetts**

Scott Allen served the East Bridgewater Police Department for over 25 years, nearly his last four years as Chief of Police. Allen began his law enforcement career for a short time as a corrections officer before working his way through the EBPD ranks as a Patrol Officer, Detective, Sergeant Detective, Patrol Sergeant, Evidence Officer, Domestic Violence Specialist, Drug Task Force Investigator, and Task Force Commanding Officer before his promotion to Chief of Police in 2016.



**SAMHSA**  
Substance Abuse and Mental Health  
Services Administration



Allen retired from his tenure as Chief of Police to pursue his passion for working in the Deflection, Pre-Arrest Diversion field. He currently serves as Chief Operating Officer at Community Services Solutions, a Division of HSSI, which in 2020 created its benchmark program, Operation To Save Lives (O2SL). O2SL trains, mentors, provides technical assistance, and deploys an integrated data platform for multi-sector community behavioral health initiatives. O2SL's program of services aim to reduce overdoses, overdose deaths while supporting Substance Use Disorder (SUD) and co-occurring Mental Health Disorder (MHD) at-risk populations through a shared community response.

Allen is a certified Massachusetts police academy instructor, Adjunct Professor of Criminal Justice at Curry College (MA), community activist, and advocate for those struggling with behavioral health issues. He played a lead role in creating a regional substance use drop-in center in 2015. In 2016, Allen was a lead architect in creating Plymouth County Outreach (PCO), a collaboration to address the overdose crisis through a county-wide approach. PCO engaged 27 Massachusetts municipal police departments, the District Attorney, and Sheriff's Department into a partnership with public health, healthcare, treatment, recovery, local coalitions, and faith-based community partners. PCO's initial focus was to address the overdose crisis but expanded to support larger behavioral health issues through a public safety and public health shared response.

In October 2018, Allen and his fellow Plymouth County Police Chiefs, District Attorney, and Sheriff were recognized for their leadership in PCO by the International Association of Chiefs of Police (IACP) at their annual conference in Orlando, FL with the Cisco Leadership in Community Policing Award. Under his leadership, the Bureau of Justice Administration selected PCO as one of eight national first responder deflection, pre-arrest diversion mentor sites. Allen currently serves as co-chairperson for the Public Safety Workgroup of PTACC-Police, Treatment, and Community Collaboration. PTACC is an alliance of practitioners in law enforcement, behavioral health, community, advocacy, research, and public policy, whose mission is to strategically widen community behavioral health and social service options available through law enforcement diversion.

Allen holds a Bachelor of Science Degree from Plymouth State University (NH) and a Master of Science Degree in Criminal Justice Administration from Western New England University (MA). Allen served as a member of the Massachusetts Governor's Council to Address Sexual Assault and Domestic Violence. Under his leadership, Allen's department created a specialized Domestic Violence Outreach Unit, Behavioral Health Outreach Unit, as well as the Kid In Need (KIN) program. KIN assists in identifying and connecting drug endangered children, their families to professional support services through a joint police-school district collaboration.

**Kristen Dauss, MD, FAPA**



**SAMHSA**  
Substance Abuse and Mental Health  
Services Administration



**Chief Medical Officer  
Indiana Department of Corrections**

Dr. Kristen Dauss currently serves as the Chief Medical Officer for the Indiana Department of Correction. Dr. Dauss' primary mission is to serve vulnerable Hoosiers by ensuring quality, comprehensive medical care is provided to incarcerated youth and adults. Prior to this position, Dr. Dauss worked for the IDOC as the Regional Psychiatry Director, while also providing direct patient care for the Division of Youth Services. Clinical interests include underserved populations, health advocacy, managing system change, development of integrated care models, healthcare administration, juvenile justice, and child psychiatry. Dr. Dauss holds a bachelor's degree from Indiana University Bloomington and earned her medical degree from Morehouse School of Medicine in Atlanta, GA. She completed triple-board residency in general pediatrics, general psychiatry, and child adolescent psychiatry at Indiana University School of Medicine. She is board certified in general and child and adolescent psychiatry. Her experience allows Dr. Dauss the unique ability to examine systems of care and integrate physical and behavioral health needs to treat the whole person. Dr. Dauss also serves as a staff physician at Fairbanks Addiction Treatment and Recovery Center in Indianapolis, treating the physical and mental health needs of persons with substance use disorder. She is also a volunteer faculty at Indiana University School of Medicine and Community Health Network. Dr. Dauss resides in Indianapolis with her husband and their three children.

**Linda Hurley, MA, CAGS, LCDCS  
President and CEO  
CODAC Behavioral Healthcare, Rhode Island**

Linda Hurley, President and CEO of CODAC Behavioral Healthcare, which is RI's oldest and largest outpatient opioid treatment program (OTP) and provider of general outpatient addiction services, behavioral health care, and recovery resources, has been working in substance abuse treatment and behavioral healthcare for more than 30 years.

In early 2016, CODAC and the DOC launched a program to expand Medication Assisted Treatment at the ACI. Under this initiative, CODAC provides all three FDA approved medications to inmates, depending on individual needs. This is a first-in-the-nation program, highlighted by the Department of Justice as a national model.

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